



UNIVERSIDAD DE ZARAGOZA

Zaragoza, October 27TH 2010



Dear Doctor Sheffi,

It is my great honour, as Rector of the University of Zaragoza, to inform you that the Governing Council of this University, in the meeting held on September the 16th, agreed to award you the degree of *Doctor Honoris Causa* of the University of Zaragoza, following the proposal of the University Research Institute "Zaragoza Logistics Center" (ZLC) and the Department of Design and Manufacturing Engineering, and in the light of the favourable reports issued by the University Doctoral Committee and the Advisory Board.

The Secretary General of our University will shortly contact you through the above-mentioned Department in order to proceed to the coordination of the solemn ceremony of your investiture as *Doctor Honoris Causa*.

I remain yours sincerely,

The Rector

Manuel José López Pérez